

Insights from the COVID-19 shock: Impacts and agility in seafood supply chain and markets

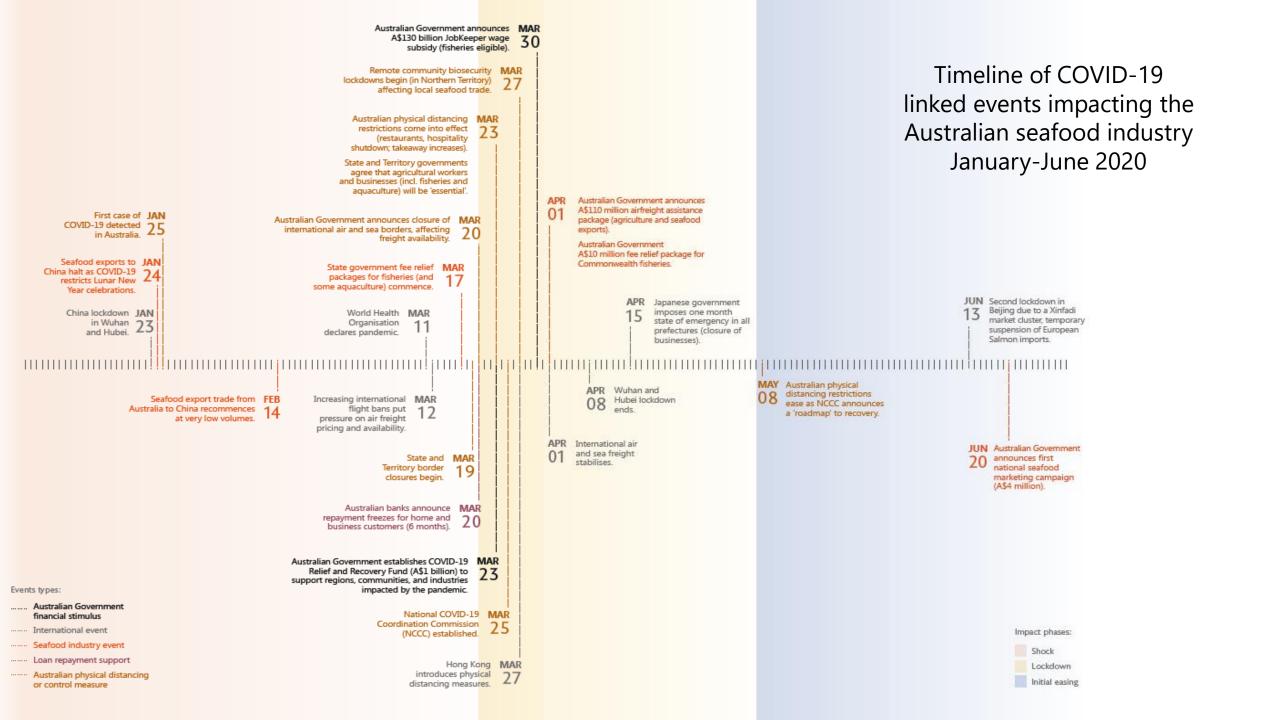
Dr Emily Ogier 04 March 2021 ABARES Outlook

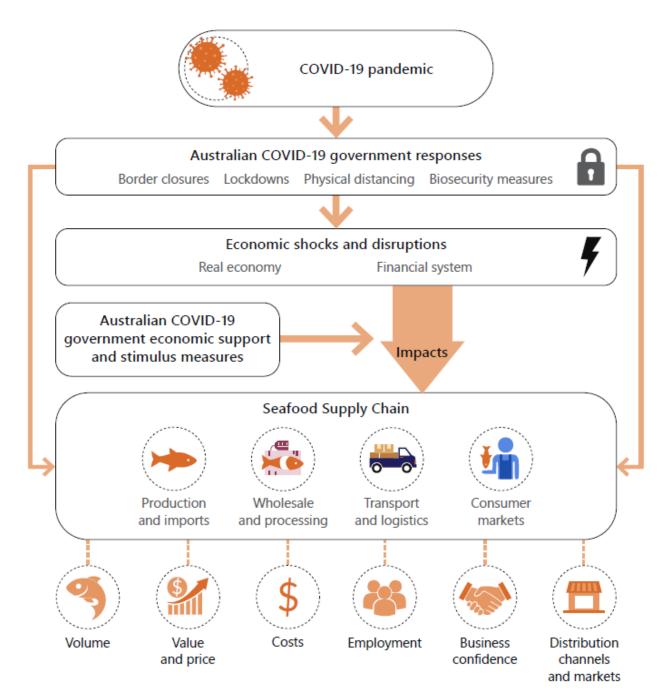








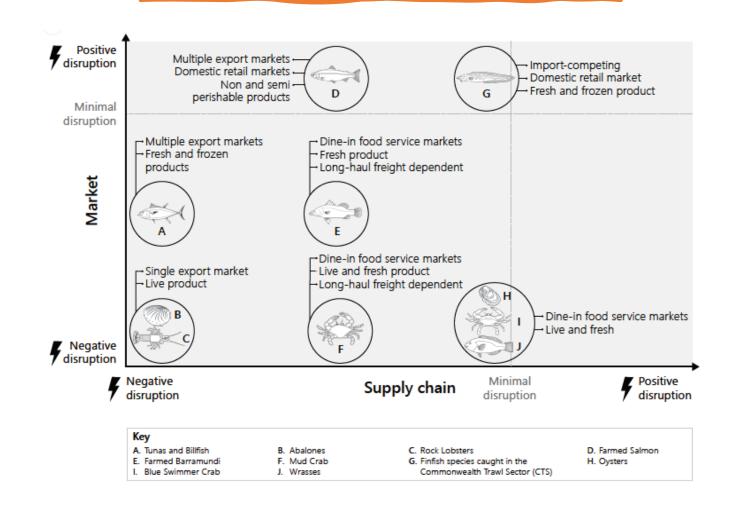






Link to report: <u>here</u>

No single seafood story



Exposure factor: Export market orientation



Across January-June 2020 the value of Lobster and Abalone exports declined by 45%, while live and fresh seafood exports overall declined in value by 32% (compared with the five-year average for the same period).

Lobster and Abalone accounted for nearly 30% of total GVP from Australia's seafood production pre-COVID-19.







Exposure factor: Dine-in food service orientation

During the lockdown phase, demand for Australian live seafood (Wrasse, Crabs) declined significantly.

These species are primarily sold in Asian-food restaurants in Melbourne and Sydney's Chinatown.

Other seafood sectors negatively impacted included Oysters and Calamari.

Recovery impacted by substitution with Rock Lobster, now cheaper and more available domestically.

Protective factor: Retail orientation

Spike in volume of sales of frozen and fresh seafood during the COVID-19 lockdown.

Volume and prices of fresh seafood sales remained buoyant across May-June 2020.

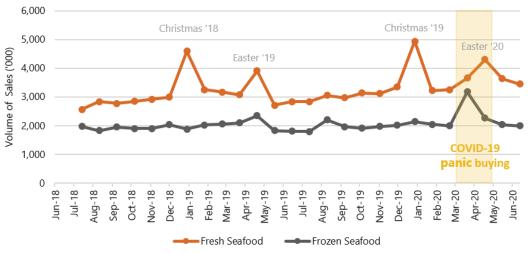
Sectors already supplying retail markets (e.g. Finfish, Salmons, Prawns) were well positioned to take advantage.

Other sectors (e.g. farmed Barramundi) were able to partly transition to retail, away from dine-in food service.





Seafood sales in Australian retail outlets



Average price of top 50 species by volume sold in 2020 by Sydney Fish Market

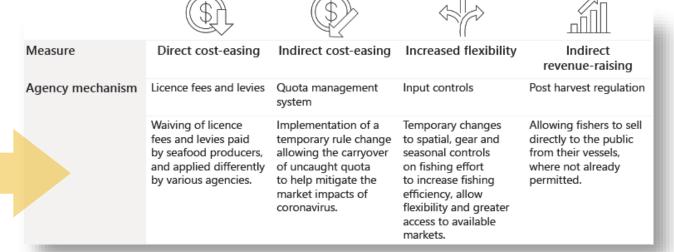


Source: Nielsen HomescanTM data (top) and Sydney Fish Market (unpublished data)

Re-bound factor: Government support measures

Marine resource management agency measures

Central government support measures















	-	-			0	
Measure	Direct cost-easing	Direct cost-easing	Direct cost-easing	Investment incentive	Diversification cost support payment	Wage cost support payment
Government mechanism	Business cost reduction	Export trade freight assistance	Business payments	Business investment incentives	Other trade support payments	Employment protection
	These included full or partial payroll tax refunds, reduction in payroll tax rates, or deferral of payments.	The International Freight Assistance Mechanism (IFAM) is a temporary subsidy of international air freight movements to re-establish global supply chains for Australian businesses.	Emergency cash flow boost payments to small or medium-sized businesses which employ staff meeting turnover criteria and/or in specifically, highly- disrupted sectors.	Payments and loan schemes to incentivise business investment and economic growth over the short term, by accelerating depreciation deductions.	Industry-specific programs to grant funds to businesses to respond quickly to changes in export market conditions, and enable diversification and resilience.	Through the JobKeeper Payment scheme businesses and not-for-profits were paid a fortnightly payment for part or all of their salary or wages for eligible employees.

Re-bound factor: Industry responses



Supply chain strategies

Source production inputs domestically (local procurement)

Manage production levels at finer scale to match market conditions

Shorten supply chains (e.g. direct sales)

Market strategies

Redirect fresh product from high end dine-in food service to retail

Shift sales from bulk frozen food service markets to retail

Shift sales from export to domestic markets

Establish or expand direct sales including online sales



Growth in an uncertain world

Opportunities

- New seafood retail segments and retailfacing products
- Packaging innovations to reduce time sensitivity
- Shorter supply chains

Supporting agility

- Business and sector continuity planning
- Improved early detection and diagnostics of pandemic shocks
- Biosecurity and pandemic response preparedness